

| Strategic and Financial Planning Process 2020-21    |                                                                                                                                                                                                                                                                                                |                              |
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| Target Date                                         | Action                                                                                                                                                                                                                                                                                         | Responsibility               |
| <b>31/05/19</b>                                     | Approval of the Strategic and Financial Planning timetable by Corporate Leadership Team (CLT)                                                                                                                                                                                                  | Director of Resources (DoR)  |
| <b>w/c 17/06/2019</b>                               | Meeting with Finance Manager, Revenues and Benefits, Planning Policy, Housing and Economic Development to discuss housing and business development trajectories                                                                                                                                | Finance Manager              |
| <b>05/07/19</b>                                     | <b>Asset Management Working Group to discuss 2019 / 20 capital programme put forward as part of 2018 / 19 budget setting process</b>                                                                                                                                                           | Director of Resources        |
| <b>08/07/19</b>                                     | CLT discussion on fees and charges policy for 2019/20 with meeting dates arranged for any working groups required.                                                                                                                                                                             | Corporate Leadership Team    |
| <b>08/07/19</b>                                     | Service alterations and reduction options to be presented at CLT.                                                                                                                                                                                                                              | Corporate Leadership Team    |
| <b>17/07/19</b>                                     | CLT to consider draft MTFS (funding position incl. New Homes Bonus) and budget guidance                                                                                                                                                                                                        | Corporate Leadership Team    |
| <b>July MTFS update</b>                             | <b>July Medium Term Financial Strategy (MTFS) update provided to Leader, Leader of Opposition, Deputy Leader, CLT, Chairs of Programme Committees</b>                                                                                                                                          | Director of Resources        |
| <b>July meeting cycle / September Meeting Cycle</b> | The Finance and Corporate Services Committee (F&CS) to receive a MTFS update, set guidance on the principles of the 19/20 budget setting process (incl. savings target), with potential of expression of interest policy or any other changes to employment policies as recommended by Ignite. | F&CS & CLT                   |
| <b>31/07/19</b>                                     | Issue of budget guidance including fees and charges to Directors and managers                                                                                                                                                                                                                  | Corporate Leadership Team    |
| <b>August MTFS update</b>                           | <b>August MTFS update provided to CLT, Leader, Leader of Opposition, Deputy Leader, CLT, Chairs of Programme Committees</b>                                                                                                                                                                    | Director of Resources        |
| <b>Early September 2019</b>                         | Return of detailed capital bids, revenue growth, savings, fees and charges                                                                                                                                                                                                                     | Corporate Leadership Team    |
| <b>18/09/19</b>                                     | <b>Budget challenge by CLT and members with further member stakeholder session</b>                                                                                                                                                                                                             | Corporate Leadership Team    |
| <b>September MTFS update</b>                        | <b>September MTFS update provided to Leader, Leader of Opposition, Deputy Leader, CLT, Chairs of Programme Committees</b>                                                                                                                                                                      | Director of Resources        |
| <b>October meeting cycle</b>                        | Review of the fees and charges policy by the S&R Committee.                                                                                                                                                                                                                                    | Director of C&C              |
| <b>Early October</b>                                | <b>Meeting with relevant Committee Chairmen on Capital and Revenue proposals - Star Chamber</b>                                                                                                                                                                                                | CLT                          |
| <b>Early October</b>                                | <b>New capital Proposals to be reviewed in details by the Asset Management Working Group (AMWG)</b>                                                                                                                                                                                            | AMWG & Director of Resources |
| <b>October</b>                                      | <b>Member Seminar - Budget Challenge on the savings proposals</b>                                                                                                                                                                                                                              | CLT                          |

| Target Date            | Action                                                                                                                                                                                                                             | Responsibility                                         |
|------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|
| November               | Member Seminar - Budget update assuming settlement numbers received                                                                                                                                                                | CLT                                                    |
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| November 2019 (TBC)    | Autumn Budget Statement                                                                                                                                                                                                            | Director of Resources                                  |
| November meeting cycle | New capital bids & Fees and charges to be considered by Strategy and Resources Committee (S&R)                                                                                                                                     | Director of Strategy, Performance and Governance (SPG) |
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| January 2020           | Budget consultation with business ratepayers                                                                                                                                                                                       | Director of Resources                                  |
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| January meeting cycle  | S&R to consider and approve:<br>- 2020/21 revenue Budget, Fees and Charges, Growth and Savings<br>- Medium Term Financial Strategy<br>- Treasury Management and Investment Strategy<br>- Recommendation of Council Tax for 2020/21 | F&CS & Director of Resources (DoR)                     |
|                        |                                                                                                                                                                                                                                    |                                                        |
| February Council       | Council to receive:<br>- 2020/21 Leader's Budget Speech<br><br>Council to consider and approve:<br>- 2020/21 budget, Council Tax Setting, fees and charges                                                                         | Council & DoR                                          |
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| March meeting cycle    | S&R to approve final 2020/21 Council Tax (incl. preceptors information)                                                                                                                                                            | F&CS & Director of Resources                           |
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